

AGENDA

THE NEW DNA OF INSTITUTIONAL INVESTMENTS

MEETING THE AMBITIONS OF NOW-GEN

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REWRITING THE GENETIC CODE OF INVESTMENTS: SPLICING IMPACT INTO INSTITUTIONAL DNA



Impact investing is evolving from an isolated strategy to a foundational element within institutional portfolios. We dive into the evolving needs of the Next-Gen and the global challenges they seek to address through investments, from climate change to social equity. Investors must understand that their choices today will shape the impact realised decades from now, and this session offers a forward-looking roadmap for aligning with the next generation's vision while maintaining financial rigor. Participants will examine how institutional investors can craft strategies that meet the ambitions of the Now-Gen, while ensuring that impact considerations are as fundamental as any financial metric.

INNOVATION FOR IMPACT: HARNESSING TECHNOLOGY TO REDEFINE INVESTMENT STRATEGIES



The Fourth Industrial Revolution is here, and technologies like AI, renewable energy, nature-based solutions, and carbon dioxide removal (CDR) are becoming crucial in shaping investment decisions. This theme will explore how technological innovations can drive scalable solutions for both financial and impact returns. With a focus on the intersection of tech and sustainability, investors and fund managers will learn how to position themselves at the forefront of this evolution, ensuring they are not just reacting to change but actively leading it.

SHAPING SYSTEMIC CHANGE: THE INTERPLAY OF ETHICS, REGULATION, & REPUTATION



In an era marked by global challenges such as climate change and inequity, institutional investors must build portfolios that embody resilience and reflect ethical values. This theme will cover how mental resilience and ethical due diligence are critical to navigating complex investment environments. Investors will also explore how to address regulatory fatigue, reevaluate the meaning of reputational risks & greenwashing, and ensure that their investments are future proof. Experts will discuss how to balance regulatory requirements with investment efficiency, reducing the fear of regulatory fatigue or cancellation.

FROM INTENTION TO EXECUTION: THE IMPACT INVESTMENT TOOLBOX



Impact investing is not just about intention but also execution. This session will provide institutional investors with the tools and frameworks to move from theory to practice. Key topics include how to measure long-term impacts, balance financial returns with social objectives, and navigate the matrix of responsible, ESG, and impact investing. Participants will participate in practical workshops and masterclasses, and walk away with actionable insights to bridge the gap between setting impact goals and achieving them, ensuring that their strategies can deliver both financial performance and measurable positive outcomes over the long term.

ADVISING COMMITTEE

- Anna Colombatti, Chief Operating Officer, AXA Investments Managers
- Eric Huizing, VP Investments, Ahold Delhaize Pensioen
- Erwin Houbrechts, Manager Sustainable Investments, PGB Pensioendiensten
- Espen Daae, Investment Chief, Social Investments, Ferd Sosiale Entreprenører
- Evita Chiang Zanuso, Chief Operating Officer, Katapult Foundation
- James Broderick, Deputy Chair, Impact Investing Institute
- Karin Bouwmeester, ESG Lead Private Equity, PGGM
- Keimpe Keuning, Principal, LGT Capital Partners
- Marta Jankovic, Head of Sustainability, Stafford Capital Partners
- Matt Christensen, Global Head of Sustainable and Impact Investing, Allianz Global Investors
- Piet Klop, Head of Responsible Investment, PGGM
- Robert Davies, Head of Impact Management, British International Investment plc
- Temple Fennell, Principal, Keller Family Office

CHAIRS OF THE DAY



PIET KLOP

Head of Responsible Investments,
PGGM Investments



KARLIJN VAN LIEROP

Head of Impact Investing,
Achmea Investment
Management

AGENDA

07:30 - 08:00 Registration for educational breakfast

08:00 - 09:30 Educational breakfast co-hosted by Phenix Capital Group & Impact Europe
(pre registration required)

Phenix Impact Investing Academy | Rethinking blended capital structures

In this workshop, we will explore how private capital can be highly catalytic and how to precisely engage in a blended finance model, particularly in times of crisis. This session will navigate the evolving landscape of the "new normal" for asset owners supporting the critical infrastructure of blended finance deals.

We will examine the pivotal role of private capital in "keeping the lights on" by filling gaps left by government institutions that have abruptly reversed course, turned inward, and abandoned their commitments—leaving thousands of projects in urgent need of bridge loans and financing. This is not just a theoretical exercise; it addresses a real need and presents a tangible opportunity to step up and apply the principles of catalytic capital in a dynamic and rapidly evolving situation.

The workshop will include theory, case studies, role-play, and group work.

Key objectives:

- Understand the different actors involved in a blended finance vehicles
- Explore opportunities for sourcing and stepping into critical roles
- Find out the expectations for what is required at each step of the process.



Alessia Gianoncelli

Director of Knowledge and Insights
Impact Europe



Carol Tarr

Head of Impact Programs & Collaborations
Phenix Capital Group



Eleni Theodorou

Managing Director
We Share Forward Foundation



Kaylyn Fraser

Principal
European Bank for Reconstruction and
Development (EBRD)

09:00 - 10:00 Registration general attendance

10:00 - 10:15 Opening Ceremony | *The New DNA*



Dirk Meuleman

Chief Executive Officer
Phenix Capital Group



10:15 - 10:30 **Keynote Speech | Dutch ingenuity: from fighting climate uncertainties to engineering capitalism**



Amsterdam is unlike any other city in history. While much of Europe remained bound by the rigid structures of feudalism, the Dutch charted their own course—one shaped by necessity, resilience, and innovation. Faced with relentless flooding in their low-lying homeland, they didn't retreat; they built. Through a vast network of dams and dikes, they not only protected their land but created new land—40% of the Netherlands today is "polder," land reclaimed from the sea.

This act of collective engineering forged a deep social bond, one rooted in cooperation and shared prosperity. As new landowners and entrepreneurs emerged, so did a radical new economic system. The Dutch pioneered the first stock exchange, invented shares of stock, and laid the foundations of modern capitalism. At its core, Amsterdam's history is one of bold individuals who understood that true wealth and power stem from a society that is adaptive, resilient, and united. As we navigate an era of climate change and uncertainty, the lessons of this city remain more relevant than ever.



Russell Shorto

Author, Amsterdam: "A History of the World's Most Liberal City" and "Taking Manhattan"
Director, The New Amsterdam Project at The New York Historical

10:30 - 11:30 **Executive Investor Panel I Re-defining risk adjusted return: balancing ethical, ecological, and economic factors**



In this session, we hear from investors on the ethical, ecological, and economic implications considered pre and post investment decision. Investors also dive into how reputational risk influences their strategy in future-proofing their portfolio investments for appropriate asset classes. Furthermore, we discuss breakpoints where technology and innovation are not developing rapidly enough to keep up with environmental needs and discuss the risks involved in an oversaturated market.



Arjen Pasma

Chief Investment Officer
PGGM



Guido Boysen

Chief Investment Officer
BlinkCV



Evalinde Eelens,
MBA, MSC, FRM, CAIA

Professional Board Member (pension funds)
Moderator



Julia Balandina Jaquier

Chief Investment Officer
Tara Family Office



Olaf van den Heuvel

Chief Investment Officer
Achmea Investment Management

11:30 - 11:45 **Exclusive Interview I EU Competitiveness: advancing impact investing for growth**



In this discussion, we bring together leading experts to assess the current state of impact investing in the EU and explore strategies to revitalize economic dynamism. With Europe striving to position itself at the forefront of innovation and sustainable finance, this conversation will take a macro-level view of the economics of impact investing, highlighting key opportunities and emerging trends that could shape the future of the market.



Jan Ståhlberg

Founder and Managing Partner
Trill Impact



Niki Natarajan

Head of Research
Phenix Capital Group
Interviewer

11:45 - 12:00 **Keynote Speech | The fourth industrial revolution: technologies that will influence how we invest**



Expert fund manager highlights investments in AI, renewable energy, nature-based solutions, and carbon removal technologies. These innovations offer scalable pathways to align long-term returns with sustainability goals, addressing key challenges in climate change and energy transition. The speech also touches upon opportunistic fund investments where high-risk, high-reward investment strategies capitalise on unique market opportunities and inefficiencies.



Peter Arnold

Head of European Private Markets
LBP AM

12:00 - 13:00 **Lunch**

13:00 - 14:00 **Breakout Sessions #1**

InvestorConnect Session 1



This dynamic session, consisting of 15-minute speed meetings, offers asset owners an efficient and focused way to explore a curated selection of high-quality institutional impact strategies. It provides a unique opportunity to explore the current impact market, uncover new strategies, ask in-depth questions, and foster meaningful connections with fellow asset owners. Asset owners can arrange personalised meetings based on their individual preferences by contacting the Phenix Capital Group team.

Practical workshop | Impact or optics: diving into where fund managers win (or just dazzle)



In impact investing, fund managers across asset classes can have one of four faces- they can be Impact Champions or Impact Illusionists, who excel at storytelling but lack strong impact foundations. Some drive meaningful change yet struggle to communicate it (Silent Impact Achievers), while others are still finding their footing (Impact Learners). In this panel, we hear from expert asset owners and fund managers to explore the duality of impactful performance and persuasive storytelling. Additionally, discussing the key role of impact labelling and verification in impact investing. Join us for an in-depth discussion on who truly delivers—and who just tells a good story.



Guillaume Chapuis

Senior Investment Manager
Lombard Odier Investment Managers



Hermina Popa

Managing Director
Better Society Capital



Fred Nada

Partner and Co-Head of Human Capital
Arcmont Asset Management



Krispijn Bertoen

Head of Responsible Investment
MN



Matt Ripley

Director
Impact Frontiers



Mohit Saini

Impact Measurement and Management Specialist
Phenix Capital Group
Moderator

14:00 - 14:20 **Coffee Break**

Success Stories | Scaling blended finance: how can we create efficient structures that are repeatable and scalable



In this session we focus on understanding the current landscape of blended finance. Expert asset owners and managers dive into discussing the most successful examples of blended finance in action and discussing sectors (e.g., renewable energy, infrastructure, healthcare) that are seeing the greatest uptake. We also answer the questions of

- What key barriers prevent blended finance from scaling further and how can public and philanthropic capital be used most effectively to de-risk private investments?
- What tools (e.g., guarantees, first-loss capital, insurance products) are critical for attracting private investors?

What role do Development Finance Institutions (DFIs) and Multilateral Development Banks (MDBs) play in structuring and scaling blended finance deals?



Ashish Kumar
Advisor
Pensions for Purpose



Dolores de Rooij
Senior Business Development
Manager Blended Finance
Invest-NL



Joan Larrea
Chief Executive Officer
Convergence Blended
Finance



Lev Plaves
Director of Investments
Kiva Capital



Timothée Jaulin
Head of RI Development and
Advocacy
Amundi Asset Management



Birgitte Frost Mathiesen
Managing Director
Invest for Impact Denmark
Moderator

Workshop | Role of Investors and Managers in climate disclosure



In this session, we discuss how asset owners and asset managers can leverage climate disclosures to drive emissions reductions and influence corporate behaviour. We also focus on practical approaches in understanding of when and how institutional investors use engagement or divestment strategies to create real impact.



Marta Jankovic
Head of Sustainability
Stafford Capital Partners



Nicolas Bearelle
Founder and Executive Chairman
Revive



Mike Welten
Investment Consultant
Fiduciary Advice
PGGM
Moderator



Paula Luff
Director of Sustainability
Research and Engagement
DSC Meridian Capital



Jonathan Bailey
Managing Director, Global Head of
Environmental, Social and
Governance (ESG) & Impact Investing
Neuberger Berman Asset
Management

Panel Discussion | Powering the future: the intersection of renewable energy, real estate, and infrastructure



As the global shift toward renewable energy accelerates, the real estate sector faces mounting pressure to adapt, not only to decarbonize buildings but also to ensure that the transition is socially inclusive. From commercial buildings and residential developments to research hubs and innovation districts, the demand for sustainable, resilient energy infrastructure is reshaping the built environment.

This panel explores how advancements in clean energy, grid modernization, and net-zero strategies are transforming the way we power homes, neighbourhoods, and cities. How to ensure that the shift to renewable energy does not deepen inequalities but instead enhances housing affordability, energy security, and climate resilience? With asset owners increasingly allocating capital to sustainable real estate, the discussion will highlight how we to integrate renewable energy solutions, mitigate transition risks, and avoid stranded assets while balancing financial returns with long-term social impact.

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Giulia Rapisarda
Sustainability Associate
CBRE Investment Management



Hermína Popa
Managing Director
Better Society Capital



Simona Benvenuti
Director 10% target Program
Netherlands Advisory Board
on impact investing
Moderator



Sebastian Carneiro
Chief Executive Officer
Solas Capital



Olivia Drew
Director UK Life Sciences
UBS

15:20 – 15:35 Coffee Break

15:35 – 16:20 Breakout Sessions #3

Panel Discussion | Accelerating the energy transition: financing trends in high-income economies



In this panel we explore the financial strategies and trends shaping energy investments in high-income regions such as Europe and North America. These regions, characterized by fully developed debt and equity markets and access to sophisticated risk-mitigation products, are at the forefront of transitioning to cleaner energy systems. Speakers will examine how private capital, government incentives, and innovative financial mechanisms are driving this shift, with a focus on steering investments away from fossil fuels and towards renewables.



Carolina Echeopar
Investment Manager
Carbon Equity



Marco Kistner
Director Fund Management
& ESG
Luxcara



Merei Wagenaar
Executive Director
UN Global Compact
Network Netherlands
Moderator



Greg Wasserman
Head of Private Climate
Investing
Wellington Management



Remco van Montfoort
Team Lead Public-Private
Partnership
Invest-NL

Panel Discussion | Navigating the LP-GP-Portfolio value chain: unlocking growth through collaboration



In this session, we explore the dynamics between Limited Partners (LPs), General Partners (GPs), and portfolio companies focusing on how capital flows from investors to fund managers and, ultimately, to the companies that drive innovation and growth. By examining the relationships, expectations, and challenges each participant faces, this discussion will offer key insights into how the entire value chain functions, and how effective collaboration can unlock value for all stakeholders.



Karin Bouwmeester
ESG Lead Private Equity
PGGM



Willem Visser
Sector Portfolio Manager, Emerging
Markets and Impact Fixed Income
T. Rowe Price



Mirjam Garzon
Senior Advisor
The GIIN
Moderator



Danielle Walsh
Managing Director
Goldman Sachs Asset
Management



Philip Ehrhorn
Chief Technology Officer
The Great Bubble Barrier

Panel Discussion | De-risking emerging market investments through patient capital



For decades, perceived high risk has constrained private capital flows to emerging markets. This discussion will challenge conventional wisdom, highlighting how outdated assumptions can inflate perceived risks and create missed opportunities. It will explore how institutional investors can leverage data-driven insights to redefine risk and unlock emerging market potential.



Kanini Mutooni
Managing Director
Draper Richards Kaplan
Foundation



Kristen Petillon
Business Engagement Lead
Peace Nexus Foundation



Liam Kennedy
Editorial Director / IPE Editor
IPE International Publishers
Moderator



Matt Robinson
Head of Private Capital
Mobilisation
British International
Investment



Christian Kleboth
Head of Debt Mobilisation
European Bank for Reconstruction
and Development (EBRD)

16:20 – 16:30 Logistic Break

16:30 – 17:30 THE BIG IMPACT DEBATE



A dynamic and thought-provoking discussion as speakers and audience members engage in lively debates on challenging topics, exploring diverse and compelling perspectives.

In this debate-style plenary session, for each statement, a speaker will argue in favour or against the following:

1. "Should investors step in where governments fall short."
2. "Source of capital is equally as important as the use of capital."

Please note: Speakers do not necessarily express their personal views or those of their organisations. Their role is to critically engage with the topic, fostering meaningful dialogue on some of today's most polarising questions.



Hans Stegeman
Chief Economist
Triodos Bank



Cecilia de Lima Pessanha
Senior Manager, Impact
Management & Sustainable
Investments
COFRA



Piet Klop
Head of Responsible
Investment
PGGM
Moderator



Laure Wessemius-Chibrac
Founding Managing Director
Netherlands Advisory Board on
impact investing (NAB)



Robert Schultz
Partner
Capricorn Investment Group

17:30 onwards Impact Dinner

All guests, speakers, and delegates are invited to join us to continue meaningful conversations during an informal networking dinner.

Networking arena

AGENDA

Day 2

Wednesday, 2nd April 2025

08:30 - 09:30 Registration

09:30 - 09:35 Welcome Word



Piet Klop
Head of Responsible Investment
PGGM

09:35 - 09:55 Keynote Interview | Morality & the market: an inside look at the Vatican Bank's mission to align faith and finance



In this interview, we hear from Jean-Baptiste, on the inner workings of the Vatican Bank, also known as Institutum pro Operibus Religionis (IOR). With a mission rooted in moral and ethical responsibility, the Vatican Bank plays a unique role in global finance. Jean-Baptiste sheds light on how the IOR is aligning its investment strategies with impact-driven principles



Jean-Baptiste de Franssu
President of the Board of Directors
The Vatican Bank



Carol Tarr
Head of Impact Programs & Collaborations
Phenix Capital Group
Interviewer

09:55 - 10:45 Investor Panel I A famine for PE, and feast for PC: scaling returns, exits, & innovations



In this session, we dive into the volatile economic landscape impact investors are facing. Topics include- strategies for successful exits, innovative value-creation methods such as employee ownership, and the rise of mega-funds in sustainable infrastructure. Additionally, the panel will address the potential of emerging asset classes like natural capital and private credit in diversifying impact portfolios. Investors also address how private credit is supporting growth-stage companies and stabilizing portfolios during economic volatility.



Erwin Houbrechts
Manager Sustainable Investments
PGB Pensioendiensten



Matt Christensen
Global Head Sustainable & Impact Investing
Allianz Global Investors



Dimple Sahni
Managing Director Multi Asset Impact
Anthos Fund & Asset Management



Elizabeth Clark
Head of Investment Leaders Group
University of Cambridge Institute for Sustainability
Leadership
Moderator

InvestorConnect session #2



This dynamic session, consisting of 15-minute speed meetings, offers asset owners an efficient and focused way to explore a curated selection of high-quality institutional impact strategies. It provides a unique opportunity to explore the current impact market, uncover new strategies, ask in-depth questions, and foster meaningful connections with fellow asset owners. Asset owners can arrange personalized meetings based on their individual preferences by contacting the Phenix Capital Group team.

Faith Consistent Investment Panel | Moving beyond exclusions



This panel brings together fiduciaries from faith-consistent institutions who are entrusted with stewarding the financial resources of organisations serving millions of faithful. For these leaders, every investment decision carries ethical and moral weight—but to what extent? While exclusionary screens and divestment strategies have long been standard practice, the conversation is evolving. Impact investing is now at the forefront, offering a powerful opportunity to align institutional reserves and endowments with mission-driven values. Can investments not only avoid harm but actively contribute to positive global change—all while meeting financial objectives? Join us as our panelists explore the intersection of faith, fiduciary duty, and impact investing.

Can Atacik
Partner
Impact Now Capital

Graham Singh
Chief Executive Officer
Relèven

Jesse Borst
Impact Investment Advisor
Phenix Capital Group

Glenda Levin
Investment Committee
Si3

Jean-Baptiste de Franssu
President of the Board of Directors
The Vatican Bank

Carol Tarr
Head of Impact Programs & Collaborations
Phenix Capital Group
Moderator

Panel Discussion | Navigating regulation, geopolitics, and data challenges: where is the competitive advantage?



As impact reporting becomes more critical, organisations must navigate regulatory shifts, geopolitical uncertainty, and inconsistent data quality. AI and emerging technologies offer solutions, but they also introduce new complexities around transparency, accuracy, and ethical use. In this panel we navigate the regulatory landscape, geopolitical influence, and the role of AI and Big Data in future-proofing investment strategies.

Eszter Vitorino Fuleky
Impact Lead Expert
Van Lanschot Kempen

Floris Lypkens
Managing Director
ABN AMRO Corporate Investments

Jens Presthus
Analyst Responsible
Investments
KLP asset management AS

Pauline Casabianca
ESG & Data Solutions
Manager
Manaos

Matteo Millone
Senior Responsible
Investment Manager
APG Asset Management
Moderator

Panel Discussion | Catalysing impact: the foundational role of mission-driven capital in driving innovation for social change



This session explores how foundations and mission-driven capital serve as critical drivers of innovation and lasting social change. We examine how this funding lays the groundwork for transformative solutions, enabling their development, scaling, and long-term sustainability—particularly in high-impact sectors such as biodiversity, healthcare, education, and climate resilience. Experts will also discuss the unique ability of flexible, purpose-driven funding to support bold, high-risk initiatives that may not attract traditional investment. Through compelling case studies, we highlight how strategic investments create ripple effects that drive systemic change.

Bahaa Eddine Sarroukh
Impact Investments and
Innovation Lead
Philips Foundation

Cheyenne Kooijman
Lead European Partnerships
Draper Richards Kaplan
Foundation

Peter Caferkey
Representative
Impact Europe
Moderator

Matthijs Blokhuis
Managing Director
Noaber

Stefan Wilhelm
Associate Director Social Impact
Bayer Foundation

Round Table | Aligning family office and wealth manager priorities



Family offices, wealth managers, and high-net-worth individuals (HNWIs) often face a complex challenge in aligning investment strategies with their unique goals and values. While families may have clear priorities regarding their investment philosophy—such as social impact, legacy preservation, or specific asset classes—fiduciary managers often have a different perspective, driven by fiduciary duty, risk mitigation, and market realities. This roundtable will explore the discrepancies that arise between the investment preferences of families and the strategies that wealth managers ultimately implement.

Christian Polman
Investment Committee
Manatu Family Office

Malene Bason
Partner
Curo Capital

Temple Fennell
Principal
Keller Family Office

Kostis A. Tselenis
Managing Partner
Swiss Impact Office
Moderator

Panel Discussion | The circular advantage: turning resource efficiency into financial gains



In this discussion, we focus on the role of institutional investors in advancing circular economy and discuss questions on why institutional investors should prioritise circular economy in their portfolios and what tangible benefits can they derive from investing in businesses that embrace circularity—both from a financial and an impact perspective? How do circular business models contribute to resilience and sustainability, especially in the face of growing regulatory pressure and resource constraints? What types of investments in circular infrastructure, renewable energy, and resource-efficient technologies are most appealing to institutional investors?

>> Panel Discussion | The circular advantage: turning resource efficiency into financial gains



Anthony Corrigan, CFA
Client Portfolio Manager
Vontobel Asset Management



Jesse de Klerk
Partner
Stafford Capital Partners



Maria Yakushenko
Investment Specialist
Infrastructure and Natural Capital
APG Asset Management
Moderator



Sophie Kazmierczak
Chief Impact and
Sustainability Officer
Next Generation Invest



Ratana Tra
Senior Investment
Director
Cambridge Associates

14:00-14:20 Coffee Break

14:20 - 14:40 **Keynote I Cultural capital: investing in heritage, creativity, and sustainable growth**



This case study explores the untapped potential of cultural funding as a driver of long-term economic and social value and how Cultuurfonds provides catalytic funding that paves the way for scalable, investable opportunities



Cathelijne Broers
Director
het Cultuurfonds

With case study from



Simon van Veen
Advisor
Phenix Capital Group

14:40 - 15:30 **Panel Discussion | Nature finance funding gap: building the investment case for the private sector**



This panel explores why nature is a crucial pillar in addressing climate change, alongside renewable energy and sustainable food systems. Experts will discuss how ecosystems play a fundamental role in carbon sequestration and how biodiversity loss, deforestation, and ecosystem disruption push us closer to environmental tipping point. We also discuss how nature-dependent industries such as agriculture, forestry, construction, and energy can mitigate risks and capitalise on nature-based opportunities.



Anita De Horde
Executive Director
Finance for Biodiversity
Foundation



Aaron Vermeulen
Global Finance Practice Leader
WWF International



Gemma Roex
Impact Measurement and
Management Lead
Phenix Capital Group



Suzanne Rosman
Director
PYM
Moderator

15:30 - 16:15 **Interactive Discussion | Survival of the fittest**



In this discussion, we explore competitive sustainability—a bold new framework that challenges outdated corporate sustainability models and positions businesses to thrive in a rapidly changing economy. Panelists will discuss:

- Why traditional ESG approaches have fallen short
- How businesses can leverage sustainability as a competitive advantage rather than a compliance exercise
- The role of policy in eliminating the tension between short-term profitability and long-term resilience
- Strategies for corporate leaders to drive systemic change, build social engagement, and lead in the transition to a sustainable economy

Join us as we challenge conventional wisdom and explore the next phase of business leadership—where companies don't just adapt to sustainability pressures but actively compete and win through superior sustainability performance.



Elizabeth Clark
Head of Investment Leaders Group
University of Cambridge Institute for
Sustainability Leadership



Prachi Modi
Program Manager
Phenix Capital Group

16:15 - 16:30 **Closing address**



Chantal Hermans
Chief Operating Officer
Phenix Capital Group

16:30 – 17:30 **Closing reception**

Complimentary tickets for institutional investors & asset owners.



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